### EXTENDED TO MAY 15, 2020

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

<u>A</u>	For the	2018 calendar year, or tax year beginning JUL 1, 2018 and ending	ng Jl	JN 30, 20	19							
В	Check if applicable	C Name of organization		D Employer ide	entific	cation number						
	Addres	PENNSYLVANIA ACADEMY OF THE FINE ARTS										
Ē	Name change Initial	Doing business as				352256						
F	return Final return/	Number and street (or P.O. box if mail is not delivered to street address)  128 NORTH BROAD STREET  Room	n/suite	E Telephone number 215-972-7600								
	termin- ated			G Gross receipts \$		39,004,170.						
	Amend return		PHILADELPHIA, PA 19102									
	Applica	F Name and address of principal officer: DAVID R. BRIGHAM, PHD		<b>H(a)</b> Is this a gro								
	pendin	SAME AS C ABOVE		H(b) Are all subordin	nates in	cluded? Yes No						
1	Tax-exe	empt status: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or	527	If "No," atta	ach a	list. (see instructions)						
		e: WWW.PAFA.ORG		H(c) Group exer								
		organization: X Corporation	L Year of	f formation: 180	) 5  <b>N</b>	1 State of legal domicile: PA						
	_	Briefly describe the organization's mission or most significant activities: AS THE	DIDC	מית אוסית אווו	CET	IM AND						
e	1 1	SCHOOL IN THE US, PAFA CELEBRATES THE TRANSF										
nau	2	Check this box  if the organization discontinued its operations or disposed of										
Governance	3 1	Number of voting members of the governing body (Part VI, line 1a)			3	44						
ဗိ	4 1	Number of independent voting members of the governing body (Part VI, line 1b)			4	44						
ο S	5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)			5	425						
/itie	6	Total number of volunteers (estimate if necessary)			6	44						
Activities &	7 a -	Total unrelated business revenue from Part VIII, column (C), line 12			7a	110,271.						
_	b I	Net unrelated business taxable income from Form 990-T, line 38			7b	-139,949.						
			L.,	Prior Year		Current Year						
<u>e</u>	8 (	Contributions and grants (Part VIII, line 1h)		14,830,00		14,369,692.						
enc	9 1	Program service revenue (Part VIII, line 2g)		12,886,92		13,504,505.						
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		3,528,28		1,368,803.						
	''' (	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-	328,35 31,573,56		355,782.						
_	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		$\frac{31,373,36}{4,480,74}$		29,598,782. 5,002,152.						
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		4,400,74	0.	0.						
	45 6	Benefits paid to or for members (Part IX, column (A), line 4)  Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		8,912,14		9,710,426.						
Expenses	15 3	Professional fundraising fees (Part IX, column (A), line 11e)		0,512,13	0.	0.						
Sen C	h -	Total fundraising expenses (Part IX, column (D), line 25) \(\bigs 1,726,273.\)				<u> </u>						
X	17 (	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		9,134,44	8.	9,274,634.						
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		22,527,33		23,987,212.						
		Revenue less expenses. Subtract line 18 from line 12		9,046,23		5,611,570.						
or	3	•	Begi	inning of Current		End of Year						
Net Assets or	20	Total assets (Part X, line 16)	12	20,397,18	33.	126,480,948.						
ASS	21	Total liabilities (Part X, line 26)		32,998,79		32,173,447.						
ES-	22	Net assets or fund balances. Subtract line 21 from line 20	.   8	87,398,38	35.	94,307,501.						
	art II	Signature Block										
		ties of perjury, I declare that I have examined this return, including accompanying schedules and s			of my	knowledge and belief, it is						
true	, correct	t, and complete. Declaration of preparer (other than officer) is based on all information of which pro	reparer h	ias any knowledge. I								
٥.		Signature of officer		I Date								
Sig		DAVID R. BRIGHAM, PHD, PRESIDENT & CEO		Date								
Hei	е	Type or print name and title										
Print/Type preparer's name Preparer's signature Date Check PTIN												
Pai	d i	f-employ	P00974308									
Pre	parer	Firm's name TAIT, WELLER & BAKER LLP		Firm's EI		23-1144520						
Use	Only	Firm's address TWO LIBERTY PL, 50 S. 16TH ST, STE	290									
		PHILADELPHIA, PA 19102-2529		Phone no	.21	5-979-8800						
Ma	y the IR	S discuss this return with the preparer shown above? (see instructions)				X Yes No						

Page 2

Pai	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:  THE ACADEMY OPERATES A POST-SECONDARY EDUCATIONAL PROGRAM IN FINE ARTS  AS WELL AS A GALLERY COLLECTION OF AMERICAN ART. IN ADDITION, THE
	ACADEMY SPONSORS FINE ARTS CLASSES FOR ALL AGES AND FREE ARTS
	PROGRAMS.
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O.
2	
3	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.  Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
4a	revenue, if any, for each program service reported.  (Code:) (Expenses \$16,011,175. including grants of \$5,002,152. ) (Revenue \$11,632,617. ) PAFA'S POST-SECONDARY FINE ARTS PROGRAM OFFERS PROGRAMS IN PAINTING, PRINT-MAKING, SCULPTING AND DRAWING. THE SCHOOL GRANTS A FOUR YEAR  CERTIFICATE, A BACHELOR OF FINE ARTS DEGREE, AND A MASTER OF FINE ARTS DEGREE.
4b	(Code:)(Expenses \$3,199,446. including grants of \$) (Revenue \$1,359,312.)  PAFA OPERATES A GALLERY THAT DISPLAYS GREAT WORKS OF AMERICAN ART. IT  IS THE OLDEST SUCH GALLERY IN THE U.S. AND ITS PRINCIPAL BUILDING IS A  HISTORICAL STRUCTURE. THE SCHOOL ALSO HOSTS SEVERAL SPECIAL  EXHIBITIONS EACH YEAR.
4c	(Code:) (Expenses \$1, 292, 663. including grants of \$) (Revenue \$793, 091.) PUBLIC EDUCATION TEAM SPONSORS FINE ART CLASSES FOR ALL AGES BOTH ON AND OFF-SITE.
4d	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ▶ 20,503,284.
	Form <b>990</b> (2018)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u> X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		<u> X</u>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		7.7	
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total		37	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			.,
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		Х	
10-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," <i>complete</i>	11f	Λ	_
ıza	,	12a	Х	
h	Schedule D, Parts XI and XII  Was the organization included in consolidated, independent audited financial statements for the tax year?	IZa	21	
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b		174		
-	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

Form	1990 (2018) PENNSYLVANIA ACADEMY OF THE FINE ARTS 23-1332	<u> </u>	P	age 4
Pal	rt IV Checklist of Required Schedules (continued)		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
22	Did the examination report more than \$5,000 of grants or other equiptones to or far demostic individuals on		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	22	Х	
23	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? <i>If</i> "Yes," <i>complete</i>			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26	X	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30	X	<u> </u>
31	Did the organization liquidate, terminate, or dissolve and cease operations?			l
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			۱
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			v
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		v	
Pai	Note. All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
. u	Check if Schedule O contains a response or note to any line in this Part V			
	5.155.C. Obligatio G Contains a response of flote to diffy fills in this fact v			NI-
1.	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	2	Yes	No
ıd L	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable  Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  16 2	_		
ט	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1		
_	, , , , , , , , , , , , , , , , , , ,			

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Form **990** (2018)

(gambling) winnings to prize winners?

## Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return	2a 425			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to $e$ -file (see instructions	s)			
	-		3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule C	)	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	uthority over, a			l
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccount)?	<u>4a</u>		X
b	If "Yes," enter the name of the foreign country: ▶				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac	ccounts (FBAR).			37
			<u>5a</u>		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction.		5b		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
оа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		60		X
h	any contributions that were not tax deductible as charitable contributions?  If "Yes," did the organization include with every solicitation an express statement that such contributions.	one or gifte	6a		122
b			6b		
7	were not tax deductible?  Organizations that may receive deductible contributions under section 170(c).		OD		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices provided to the payor?	7a	х	
	TENSE II I'I II	vices provided to the payor.	7b	X	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was				
	to file Form 8282?		7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	act?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	rm 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	tion file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by the			
			8		
9	Sponsoring organizations maintaining donor advised funds.				
a			9a		
b			9b		
10	Section 501(c)(7) organizations. Enter:	100			
a b	Initiation fees and capital contributions included on Part VIII, line 12  Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10a 10b	-		
11	Section 501(c)(12) organizations. Enter:	100	-		
	Gross income from members or shareholders	11a			
	Gross income from other sources (Do not net amounts due or paid to other sources against	114			
-	amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans	13b	4		
	Enter the amount of reserves on hand	13c			
			14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule		14b		-
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner				<sub>~</sub>
	excess parachute payment(s) during the year?		15		X
16	If "Yes," see instructions and file Form 4720, Schedule N.	incomo?	40		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment If "Yes " complete Form 4720. Schedule O	income?	16		$\vdash$
	If "Yes," complete Form 4720, Schedule O.			990	(0040)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X			
Sec	tion A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 44						
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.						
b	Enter the number of voting members included in line 1a, above, who are independent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other						
	officer, director, trustee, or key employee?	2	Х				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision						
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х			
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х			
6	Did the organization have members or stockholders?	6		Х			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or						
	more members of the governing body?	7a		Х			
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or						
	persons other than the governing body?	7b		Х			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:						
а	The governing body?	8a	Х				
b	Each committee with authority to act on behalf of the governing body?	8b	Х				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the						
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х			
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)						
	(The social 2 register members as at person to regard a 2 vite morning members as		Yes	No			
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х			
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,						
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b					
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х				
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х				
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х				
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe						
	in Schedule O how this was done	12c	X				
13	Did the organization have a written whistleblower policy?	13	Х				
14	Did the organization have a written document retention and destruction policy?	14	Х				
15	Did the process for determining compensation of the following persons include a review and approval by independent						
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official	15a	Х				
	Other officers or key employees of the organization	15b	Х				
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a						
	taxable entity during the year?	16a		х			
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation						
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's						
	exempt status with respect to such arrangements?	16b					
Sec	tion C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed ▶PA						
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s	onlv) a	availat	ole			
	for public inspection. Indicate how you made these available. Check all that apply.			-			
	Own website Another's website X Upon request Other (explain in Schedule O)						
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	ial				
	statements available to the public during the tax year.						
20	State the name, address, and telephone number of the person who possesses the organization's books and records						
	MARYANNE MURPHY - 215-972-2097						
	128 N BROAD STREET, PHILADELPHIA, PA 19102						

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	l	mzu		<u> </u>	ірсі	ioati	(D)	(E)	(F)
Name and Title	Average	(do		Pos heck		<b>)</b> than (	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson i	s both or/trus	n an	compensation	compensation	amount of
	week (list any							from the	from related organizations	other compensation
	hours for	Individual trustee or director				- - - -		organization	(W-2/1099-MISC)	from the
	related	tee or	ustee			ensate		(W-2/1099-MISC)	,	organization
	organizations	al trus	nal tr		loyee	comp				and related
	below	dividu	In stit utio nal tru stee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) KEVIN F. DONOHOE	line) 5 • 0 0	=	Ë	₩ 10	<u>\$</u>	<u>= = = = = = = = = = = = = = = = = = = </u>	요			
CHAIRMAN	3.00	Х		Х				0.	0.	0.
(2) ANNE E. MCCOLLUM	5.00	22						•	<b>.</b>	
VICE CHAIR	3,00	х		х				0.	0.	0.
(3) JAMES C. BIDDLE	5.00	T-								
TRUSTEE		Х						0.	0.	0.
(4) THOMAS N. PAPPAS	5.00									
VICE CHAIR		Х		Х				0.	0.	0.
(5) SUSAN M. HENDRICKSON	5.00									
SECRETARY		Х		Х				0.	0.	0.
(6) JOSEPH D. CULLEY	5.00									
TREASURER		Х		Х				0.	0.	0.
(7) DONALD R. CALDWELL	5.00									
TRUSTEE		Х						0.	0.	0.
(8) CHARLES E. CHASE	5.00									
TRUSTEE	<del> </del>	Х						0.	0.	0.
(9) JONATHAN L. COHEN	5.00	ļ							•	
TRUSTEE	F 00	Х						0.	0.	0.
(10) ROBERT I. FRIEDMAN, ESQ.	5.00	3,7							0	
TRUSTEE (11) NILLIAM B. HANNONGW	F 00	Х	_					0.	0.	0.
(11) WILLIAM P. HANKOWSKY TRUSTEE	5.00	Х						0.	0.	
(12) RO KING	5.00	Δ	$\vdash$					0.	0.	0.
TRUSTEE	3.00	Х						0.	0.	0.
(13) DOROTHY MATHER IX	5.00	Λ						0.	0.	<u> </u>
TRUSTEE	3.00	Х						0.	0.	0.
(14) MARGUERITE LENFEST	5.00							•		
TRUSTEE	3775	х						0.	0.	0.
(15) WINSTON I. LOWE	5.00									
TRUSTEE		х						0.	0.	0.
(16) BRETT MATTEO	5.00									
TRUSTEE		Х			L	L	L	0.	0.	0.
(17) JAMES E. O'NEILL, ESQ.	5.00									
TRUSTEE		Х						0.	0.	0.
832007 12-31-18									·	Form <b>990</b> (2018)

832007 12-31-18

Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (D) (E) (F) Position Average Reportable Name and title Estimated Reportable (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from from related other (list any organizations ndividual trustee or director the compensation hours for organization (W-2/1099-MISC) from the Highest compensated related (W-2/1099-MISC) nstitutional truste organization organizations ey employee and related below organizations line) (18) GRETCHEN ROEDE 5.00 TRUSTEE Х 0 . 0. 0. 5.00 (19) THEODORE O. ROGERS, JR, ESQ. X 0. 0 . 0. TRUSTEE (20) RICHARD W. SNOWDEN 5.00 TRUSTEE Х 0 0. 0. (21) RICHARD W. VAGUE 5.00 TRUSTEE X 0. 0. (22) REGINALD M. BROWNE 5.00 TRUSTEE Х 0. 0. 0. (23) ROGER B. BALLOU 5.00 TRUSTEE Х 0. 0. 0. (24) PIA HALLORAN 5.00 0. 0. TRUSTEE Х 0 (25) J. BRIEN MURPHY, M.D. 5.00 0. TRUSTEE 0. 0. (26) ARLEN SHENKMAN 5.00 TRUSTEE 0 0. 0. 0. 0. 1b Sub-total 1,344,961. 0. 96,979. Total from continuation sheets to Part VII, Section A 96.979 1,344,961. 0. Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
BITTENBENDER CONSTRUCTION, L.P., 5 NORTH		
COLUMBUS BLVD, PIER 5, PHILADELPHIA, PA	CONSTRUCTION	3,503,299.
ALLIED UNIVERSAL		
PO BOX 828854, PHILADELPHIA, PA 19182-8854	SECURITY SERVICES	527,070.
CLEAN TECH SERVICES, 114 CHESTNUT STREET,		
5TH FLOOR, PHILADELPHIA, PA 19106	CUSTODIAL SERVICES	311,297.
STORAGE SYSTEMS USA	CONSTRUCTION	
400 HECKMAN STREET, PHILLIPSBURG, NJ 08865	-COLLECTION STORAGE	282,264.
SPECIALTY PRODUCTS SUPPLY, INC., 3547	CONSTRUCTION	
RHOADS AVENUE, NEWTOWN SQUARE, PA 19073	-ACOUSTIC TILES	197,584.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization > 5		

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2018)

8

										2256
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (	Compensated Employe	es (continued)	
(A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	app	y)	compensation	compensation	amount of
	per week					в		from the	from related organizations	other compensation
	(list any	tor				ploye		organization	(W-2/1099-MISC)	from the
	hours for	rdirec				ed err		(W-2/1099-MISC)	(,	organization
	related	stee o	ustee			ensat				and related
	organizations	al trus	onal tr		oloyee	comp				organizations
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
	line)	Ē	Ë	10 l	Ke	Ē	요			
(27) KENNETH R. WOODCOCK	5.00	.,						_	0	
TRUSTEE	F 00	Х						0.	0.	0.
(28) MARK A. DOUGLAS	5.00	<b>.</b> ,						_	0	
TRUSTEE	F 00	Х						0.	0.	0.
(29) CHARLES H. HARPER	5.00	<b>.</b>						_	0	
TRUSTEE	5.00	Х						0.	0.	0.
(30) ROBERT E. KOHLER, PH. D.	3.00	<b>.</b>						0.	0	_
TRUSTEE (31) JANNIE K. LAU	5.00	Х						0.	0.	0.
TRUSTEE	3.00	х						0.	0.	0.
(32) ERIC W. NOLL	5.00	Δ						0.	0.	0.
TRUSTEE	3.00	Х						0.	0.	0.
(33) JAY H. SHAH	5.00	Λ						0.	0.	· ·
TRUSTEE	3.00	Х						0.	0.	0.
(34) JUNE MARSHALL SMITH	5.00	22						0.	0.	<b>.</b>
TRUSTEE	3.00	Х						0.	0.	0.
(35) EMILY CAVANAUGH	5.00	-25						•	•	•
TRUSTEE	3133	х						0.	0.	0.
(36) GERARD P. CUDDY	5.00							•	•	
TRUSTEE		Х						0.	0.	0.
(37) MARIANNE DEAN	5.00									
TRUSTEE		Х						0.	0.	0.
(38) WALTER W. BUCKLEY III	5.00									
TRUSTEE		Х						0.	0.	0.
(39) JONATHAN HIRSCH	5.00									
TRUSTEE		Х						0.	0.	0.
(40) MARTHA KENNEDY	5.00									
TRUSTEE		Х						0.	0.	0.
(41) ANDREW KRESS	5.00									
TRUSTEE		Х						0.	0.	0.
(42) DAVID S. OLIVER	5.00									
TRUSTEE		Х						0.	0.	0.
(43) ANTHONY ROTH	5.00	1								
TRUSTEE		Х						0.	0.	0.
(44) JOHN TOATES	5.00									_
TRUSTEE	10.55	Х						0.	0.	0.
(45) DAVID R. BRIGHAM	40.00	-								
PRESIDENT	10.00	-		Х				400,481.	0.	28,912.
(AC) ANDUONY DECORTATE	40.00	1	l							
(46) ANTHONY DECOCINIS CHIEF FINANCIAL OFFICER		1		Х				144,711.	0.	11,356.

ore 47) EDWARD J. POLETTI IR OF OPERATIONS & SAFETY 48) CLINT JUKKALA EAN OF SCHOOL OF FINE ART 49) CASEY TURNER EAN OF ENROLLMENT 50) BROOKE D. ANDERSON IRECTOR OF THE MUSEUM	dees, Key En (B) Average hours per week (list any hours for related rganizations below line) 40.00	stee or director		Posi all t	<b>;)</b> ition			(D)  Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation
Name and title  ore  47) EDWARD J. POLETTI  IR OF OPERATIONS & SAFETY  48) CLINT JUKKALA  EAN OF SCHOOL OF FINE ART  49) CASEY TURNER  EAN OF ENROLLMENT  50) BROOKE D. ANDERSON  IRECTOR OF THE MUSEUM  51) MALINI DODDAMANI	Average hours per week (list any hours for related rganizations below line)  40.00		neck	Posi all t	tion hat	appl	y)	Reportable compensation from the organization	Reportable compensation from related organizations	Estimated amount of other
OR  47) EDWARD J. POLETTI IR OF OPERATIONS & SAFETY  48) CLINT JUKKALA EAN OF SCHOOL OF FINE ART  49) CASEY TURNER EAN OF ENROLLMENT  50) BROOKE D. ANDERSON IRECTOR OF THE MUSEUM  51) MALINI DODDAMANI	hours per week (list any hours for related rganizations below line) 40.00		neck	all t	hat	appl	y)	compensation from the organization	compensation from related organizations	amount of other
ore 47) EDWARD J. POLETTI IR OF OPERATIONS & SAFETY 48) CLINT JUKKALA EAN OF SCHOOL OF FINE ART 49) CASEY TURNER EAN OF ENROLLMENT 50) BROOKE D. ANDERSON IRECTOR OF THE MUSEUM 51) MALINI DODDAMANI	per week (list any hours for related rganizations below line) 40.00						y)	from the organization	from related organizations	other
IR OF OPERATIONS & SAFETY  48) CLINT JUKKALA  EAN OF SCHOOL OF FINE ART  49) CASEY TURNER  EAN OF ENROLLMENT  50) BROOKE D. ANDERSON  IRECTOR OF THE MUSEUM  51) MALINI DODDAMANI	40.00	Indiv	Insti	≝ I	-E	estcom	ıer	(vv-2/1008-IVIIGO)	,	from the organization and related organizations
IR OF OPERATIONS & SAFETY  48) CLINT JUKKALA  EAN OF SCHOOL OF FINE ART  49) CASEY TURNER  EAN OF ENROLLMENT  50) BROOKE D. ANDERSON  IRECTOR OF THE MUSEUM  51) MALINI DODDAMANI	40.00				Key	High	Former			
48) CLINT JUKKALA EAN OF SCHOOL OF FINE ART  49) CASEY TURNER EAN OF ENROLLMENT  50) BROOKE D. ANDERSON IRECTOR OF THE MUSEUM  51) MALINI DODDAMANI						х		126,000.	0.	27,964
EAN OF SCHOOL OF FINE ART  49) CASEY TURNER  EAN OF ENROLLMENT  50) BROOKE D. ANDERSON  IRECTOR OF THE MUSEUM  51) MALINI DODDAMANI						Λ		120,000.	0.	21,305
EAN OF ENROLLMENT  50) BROOKE D. ANDERSON  IRECTOR OF THE MUSEUM  51) MALINI DODDAMANI	40.00					х		175,000.	0.	15,912
50) BROOKE D. ANDERSON IRECTOR OF THE MUSEUM 51) MALINI DODDAMANI										
IRECTOR OF THE MUSEUM 51) MALINI DODDAMANI						Х		120,000.	0.	(
51) MALINI DODDAMANI	40.00					37		200 000	0	,
<del></del>	40.00					Х		200,000.	0.	(
	40.00					х		178,769.	0.	12,83
								27077030		
<u> </u>										
				_						
<u> </u>										
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			$\vdash$							
<u> </u>										
						<u> </u>				

Form 990 (2018) PENNSYL
Part VIII Statement of Revenue

		Check if Schedule O conta	ains a response	or note to any line	e in this Part VIII				
			·	·	<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	( <b>D)</b> Revenue excluded from tax under sections 512 - 514	
S 10	1 2	Federated campaigns	1a				101011010	312 - 314	
anta		Membership dues							
20 50		Fundraising events		480,271.					
fts,		Related organizations							
ig,		Government grants (contributi		146,897.					
Sin		All other contributions, gifts, grant							
et Je		similar amounts not included abov	1 1	13,742,524.					
ə	,	Noncash contributions included in lines		1,737,135.					
Contributions, Gifts, Grants and Other Similar Amounts		Total. Add lines 1a-1f			14,369,692.				
<u> </u>		Total Add lines 14 11		Business Code	, , -				
	2 =	TUITION AND FEES		900099	11,416,067.	11,416,067.			
ķ	2 b			900099		793,091. 793,091.			
Ser	-	RENTALS FOR EXEMPT ACT.		900099		710,537. 710,537.			
E S		WOMENS BOARD REVENUE		900099		410,805. 410,805.			
Program Service Revenue	•	MUSEUM ADMISS/COLLECT		900099	174,005.	63,734.	110,271.		
Pro	f	All other program service reve	nue		•	,	,		
		Total. Add lines 2a-2f			13,504,505.				
	3	Investment income (including			·				
		other similar amounts)	•		1,584,603.			1,584,603.	
	4	Income from investment of tax	T I						
	5	Royalties							
		,	(i) Real	(ii) Personal					
	6 a	Gross rents	,,						
	b	Less: rental expenses							
		Rental income or (loss)							
		Net rental income or (loss)							
		Gross amount from sales of	(i) Securities	(ii) Other					
		assets other than inventory	8,715,449						
	k	Less: cost or other basis							
		and sales expenses	8,931,249	,					
	c	Gain or (loss)	-215,800						
		Net gain or (loss)			-215,800.			-215,800.	
•	8 a	Gross income from fundraising	g events (not						
nue		including \$480,	271. of						
eve		contributions reported on line							
ت ھ		Part IV, line 18	a	173,159.					
Other Reven	k	Less: direct expenses	k	208,164.					
٥	c	Net income or (loss) from fund	raising events	<b></b>	-35,005.			-35,005.	
	9 a	Gross income from gaming ac	tivities. See						
		Part IV, line 19	a	1					
	k	Less: direct expenses	k						
	C	Net income or (loss) from gam	ing activities .						
	10 a	a Gross sales of inventory, less	returns						
		and allowances	a						
		Less: cost of goods sold		265,975.					
,		Net income or (loss) from sales	s of inventory .	<b>&gt;</b>	174,236.	174,236.			
,		Miscellaneous Revenue	e	Business Code					
	11 a	MISCELLANEOUS		900099	216,551.	216,551.			
	b								
	C								
		All other revenue			<b>646</b> == 1				
		Total. Add lines 11a-11d			216,551.	12 525 225	440.0=:	1 222 -22	
	12	Total revenue. See instructions		🕨 🛚	29,598,782.	13,785,021.	110,271.	1,333,798.	

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response or note to any line in this Part IX										
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses						
1	Grants and other assistance to domestic organizations										
	and domestic governments. See Part IV, line 21										
2	Grants and other assistance to domestic										
	individuals. See Part IV, line 22	5,002,152.	5,002,152.								
3	Grants and other assistance to foreign										
	organizations, foreign governments, and foreign										
	individuals. See Part IV, lines 15 and 16										
4	Benefits paid to or for members										
5	Compensation of current officers, directors,	607 011		607 011							
	trustees, and key employees	607,911.		607,911.							
6	Compensation not included above, to disqualified										
	persons (as defined under section 4958(f)(1)) and										
_	persons described in section 4958(c)(3)(B)	7,648,801.	6,212,170.	522,736.	913,895.						
7	Other salaries and wages	7,040,001.	0,212,170.	322,730.	913,093.						
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	173,992.	138 04/	8 216	27 732						
9	Other employee benefits	683,336.	138,044. 531,213.	8,216. 78,899.	27,732. 73,224.						
10	Payroll taxes	596,386.	475,606.	58,553.	62,227.						
11	Fees for services (non-employees):	330,300	273,000	30,333.	VA, AA 1 •						
ıı a	Management										
b	Legal	59,963.	32,491.	27,472.							
c	Accounting	53,012.	V= / = V = V	53,012.							
d	Lobbying			,							
e	Professional fundraising services. See Part IV, line 17										
f	Investment management fees	215,056.	215,056.								
g		-	-								
•	column (A) amount, list line 11g expenses on Sch O.)	296,011.	116,251.	163,367.	16,393.						
12	Advertising and promotion	278,878.	271,201.	7,677.							
13	Office expenses	691,347.	451,773.	149,286.	90,288.						
14	Information technology	67,896.	34,385.	33,511.							
15	Royalties										
16	Occupancy	1,626,696.	1,626,696.								
17	Travel	146,928.	129,296.	8,484.	9,148.						
18	Payments of travel or entertainment expenses										
	for any federal, state, or local public officials $\dots$	10 605	0.710	2 120	774						
19	Conferences, conventions, and meetings	12,625.	8,719.	3,132.	774.						
20	Interest	853,321.	606,926.		246,395.						
21	Payments to affiliates  Depreciation, depletion, and amortization	2,097,878.	2,097,878.								
22		383,125.	383,125.								
23 24	Insurance Other expenses, Itemize expenses not covered	303,123.	303,123								
<b>4</b> 4	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)										
а	amount, list line 24e expenses on Schedule 0.)  RENTAL EXPENSES – STUDE	671,257.	671,257.								
a b	INSTALLATIONS	385,114.	385,114.								
c	BAD DEBT	268,735.	77,735.		191,000.						
d	SPECIAL PROJECTS AND EV	189,795.	158,478.	3,313.	28,004.						
-	All other expenses	976,997.	877,718.	32,086.	67,193.						
25	Total functional expenses. Add lines 1 through 24e	23,987,212.	20,503,284.	1,757,655.	1,726,273.						
26	Joint costs. Complete this line only if the organization				·						
	reported in column (B) joint costs from a combined										
	educational campaign and fundraising solicitation.										
	Check here if following SOP 98-2 (ASC 958-720)										
					- 000 (cc.40)						

Form 990 (2018)
Part X Balance Sheet

Pai	πX	Balance Sneet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	4,272,308.	2	2,113,737
	3	Pledges and grants receivable, net	12,050,077.	3	5,800,584
	4	Accounts receivable, net	283,522.	4	126,101
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ts		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net	127,870.	7	85,937
Ä	8	Inventories for sale or use	183,050.	8	165,243
	9	Prepaid expenses and deferred charges	385,099.	9	407,477
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D Less: accumulated depreciation  10a 81,402,413.  10b 27,435,893.			
	b		52,228,293.	10c	53,966,520
	11	Investments - publicly traded securities	39,082,981.	11	40,758,869
	12	Investments - other securities. See Part IV, line 11	11,783,983.	12	23,056,480
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	100 200 102	15	105 100 010
	16	Total assets. Add lines 1 through 15 (must equal line 34)	120,397,183.	16	126,480,948
	17	Accounts payable and accrued expenses	2,764,740.	17	1,312,904
	18	Grants payable	1 274 512	18	1 1 5 7 4 5 2
	19	Deferred revenue	1,374,513.	19	1,157,453 20,271,363
	20	Tax-exempt bond liabilities	20,804,545.	20	20,2/1,363
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to current and former officers, directors, trustees,			
ijĘ		key employees, highest compensated employees, and disqualified persons.			
Liabilities		Complete Part II of Schedule L	8,055,000.	22	9,200,000
_	23	Secured mortgages and notes payable to unrelated third parties	8,033,000.	23	9,200,000
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of	0.	0.5	231 727
	06	Schedule D	32,998,798.	25 26	231,727 32,173,447
	26	Total liabilities. Add lines 17 through 25  Organizations that follow SFAS 117 (ASC 958), check here ▶ X and	32,330,730.	20	32,113,441
		complete lines 27 through 29, and lines 33 and 34.			
ces	27	Unrestricted net assets	53,262,370.	27	53,627,129
lan	28		5,185,956.	28	3,614,641
Ва	29		28,950,059.	29	37,065,731
pur	29	Organizations that do not follow SFAS 117 (ASC 958), check here	20,330,0331	23	37,003,731
r F		and complete lines 30 through 34.			
S	30	Capital stock or trust principal, or current funds		30	
set	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
As	32			32	
Net Assets or Fund Balances	33	Total net assets or fund balances	87,398,385.	33	94,307,501.
_	33	Total liabilities and net assets/fund balances	120,397,183.	34	126,480,948.

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

#### SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

**Employer identification number** PENNSYLVANIA ACADEMY OF THE FINE ARTS 23-1352256 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2018 PENNSYLVANIA ACADEMY OF THE FINE ARTS 23-1352256 Page 2

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not						
include any "unusual grants.")						
2 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions						
by each person (other than a						
governmental unit or publicly						
supported organization) included						
on line 1 that exceeds 2% of the						
amount shown on line 11,						
column (f)						
6 Public support. Subtract line 5 from line 4.						
Section B. Total Support				_		_
Calendar year (or fiscal year beginning in) ► 📙	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7 Amounts from line 4						
8 Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties,						
and income from similar sources						
Net income from unrelated business						
activities, whether or not the						
business is regularly carried on						
10 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, e	•	,			12	
<b>13</b> First five years. If the Form 990 is for t	Ü		, ,	•	( /( /	. $\Box$
organization, check this box and stop leads to the section C. Computation of Public	nere Support Pe	rcentage				<b>&gt;</b>
14 Public support percentage for 2018 (lin	e 6, column (f) c	livided by line 11, o	column (f))		14	9/
15 Public support percentage from 2017 S	Schedule A, Part	II, line 14			15	%
16a 33 1/3% support test - 2018. If the org					nore, check this bo	ox and
stop here. The organization qualifies as	s a publicly supp	oorted organization	١			<b>&gt;</b>
<b>b 33 1/3% support test - 2017.</b> If the org	ganization did n	ot check a box on	line 13 or 16a, and	l line 15 is 33 1/3%	6 or more, check th	nis box
and stop here. The organization qualifi	es as a publicly	supported organiz	ation			▶□
17a 10% -facts-and-circumstances test -	<b>2018.</b> If the or	ganization did not	check a box on line	e 13, 16a, or 16b,	and line 14 is 10%	or more,
and if the organization meets the "facts			-	=	-	
meets the "facts-and-circumstances" te	st. The organiza	ation qualifies as a	publicly supported	l organization		▶□
b 10% -facts-and-circumstances test -	<b>2017.</b> If the or	ganization did not	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
more, and if the organization meets the	"facts-and-circu	umstances" test, ch	neck this box and	stop here. Explai	n in Part VI how th	e
organization meets the "facts-and-circu	mstances" test.	The organization of	qualifies as a public	cly supported orga	ınization	▶ <u></u>
18 Private foundation. If the organization	did not check a	box on line 13, 16	a. 16b. 17a. or 17b	check this box a	and see instruction	e 🕨 📗

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, , , , , , , , , , , , , , , , , , , ,					
Cale	endar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ı	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.) ction B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 6  a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
ı	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						<u> </u>
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organiz	ation,
	check this box and stop here						<b>&gt;</b>
	ction C. Computation of Publi		<u>_</u>			T I	
15	Public support percentage for 2018 (I			column (f))		15	<u>%</u>
16						16	%
	ction D. Computation of Inves			40		14-1	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from					18	<u>%</u>
19	a 33 1/3% support tests - 2018. If the						<b>.</b> .
ı	more than 33 1/3%, check this box ar 33 1/3% support tests - 2017. If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	ck this box and <b>st</b>	t <b>op here.</b> The orga	nization qualifies a	as a publicly suppo	orted organization	▶□
20	Drivate foundation If the organization	n did not chack a	boy on line 14, 10	or 10h chock th	nic boy and soo in	etructions	<b>▶</b>   7

### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

  If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
3a		
OI:		
3b		
30		
3c		
4a		
Tu		
4b		
4c		
10		
5a		
Ja		
5b		
5c		
6		
0		
7		
8		
9a		
9b		
9c		
10a		
40.		
10b		

Pal	Supporting Organizations (Continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		İ
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			l
	controlled the organization's activities. If the organization had more than one supported organization,			l
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			1
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			1
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			1
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			l
	or management of the supporting organization was vested in the same persons that controlled or managed			l
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			1
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see insti	ructions		
2	Activities Test. Answer (a) and (b) below.	40110110)	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			1
	how the organization was responsive to those supported organizations, and how the organization determined			1
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
-	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			1
	reasons for the organization's position that its supported organization(s) would have engaged in these			1
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.	~		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
u	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b		Ju		
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		
	5 II Too. Gooding III This fold blayed by the organization in this regald.			

Schedule A (Form 990 or 990-EZ) 2018 PENNSYLVANIA ACADEMY OF THE FINE ARTS 23-1352256 Page 6

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyi	ng trust on l	Nov. 20, 1970 (explain in F	Part VI.) See instructions. Al
	other Type III non-functionally integrated supporting organizations must of	omplete Se	ctions A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
_ 7	Other expenses (see instructions)	7		
_8_	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
_ 7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	ally integrate	ed Type III supporting orga	inization (see

Schedule A (Form 990 or 990-EZ) 2018

instructions).

Schedule A (Form 990 or 990-EZ) 2018 PENNSYLVANIA ACADEMY OF THE FINE ARTS 23-1352256 Page 7 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets **5** Qualified set-aside amounts (prior IRS approval required) 6 Other distributions (describe in Part VI). See instructions. 7 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. Distributable amount for 2018 from Section C, line 6 10 Line 8 amount divided by line 9 amount (i) (ii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Pre-2018 Amount for 2018 Distributable amount for 2018 from Section C, line 6 2 Underdistributions, if any, for years prior to 2018 (reasonable cause required- explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2018 **a** From 2013 **b** From 2014 **c** From 2015 **d** From 2016 e From 2017 f Total of lines 3a through e g Applied to underdistributions of prior years h Applied to 2018 distributable amount i Carryover from 2013 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2018 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2018 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2014

Schedule A (Form 990 or 990-EZ) 2018

b Excess from 2015c Excess from 2016d Excess from 2017e Excess from 2018

#### **SCHEDULE C**

(Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

orm 990 or Form 990-EZ.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	) (see separate instructions), then Section 501(c)(4), (5), or (6) organizat	ions: Complete Part III			
	ne of organization	ions. Complete Fait III.		Emp	oloyer identification number
	PENNSYL	VANIA ACADEMY OF	THE FINE ART	rs	23-1352256
Pa		anization is exempt under			ganization.
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures	. •	<b>&gt;</b>	\$
Pa	art I-B Complete if the org	anization is exempt under	section 501(c)(3)	).	
1	Enter the amount of any excise tax	incurred by the organization under	section 4955	<b>&gt;</b>	\$
	Enter the amount of any excise tax				
3	If the organization incurred a section	n 4955 tax, did it file Form 4720 fo	r this year?		Yes No
4a	Was a correction made?				Yes No
	o If "Yes," describe in Part IV.				-\(0\
	Enter the amount directly expended	anization is exempt under			
3	Enter the amount of the filing organ exempt function activities  Total exempt function expenditures line 17b  Did the filing organization file Form Enter the names, addresses and emmade payments. For each organizar contributions received that were propolitical action committee (PAC). If	. Add lines 1 and 2. Enter here and . 1120-POL for this year?	of all section 527 politrom the filing organizars	ical organizations to whiction's funds. Also enter thization, such as a separa	Yes No h the filing organization he amount of political
	<b>(a)</b> Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

LHA

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Sched	lule C (Form 990 or 990-EZ) 2018	DENNG.	VT.372NT	A ACADEMY O	F THE FINE 2	እ <b>ጽ</b> ጥሮ 23_1	L352256	Page 2
	t II-A Complete if the org section 501(h)).	anizatio	n is exen	npt under section	501(c)(3) and file	d Form 5768 (ele	ection und	ler
A Ch	eck  if the filing organiza	tion belon	gs to an affi	liated group (and list in	Part IV each affiliated	group member's nam	e, address, E	EIN,
	expenses, and shar							
B Ch	eck 🕨 🔲 if the filing organiza	tion check	ed box A ar	nd "limited control" pro	visions apply.			
			oying Expe eans amou	nditures ints paid or incurred.)		<b>(a)</b> Filing organization's totals	(b) Affiliate tota	
1a	Total lobbying expenditures to influ	uence pub	ic opinion (	grass roots lobbying)				
	Total lobbying expenditures to influ	•						
	Total lobbying expenditures (add li							
	Other exempt purpose expenditure							
е	Total exempt purpose expenditure							
	Lobbying nontaxable amount. Ente							
	If the amount on line 1e, column (a) o	r (b) is:	The lob	bying nontaxable am	ount is:			
	Not over \$500,000		20% of	the amount on line 1e.				
	Over \$500,000 but not over \$1,000	0,000	\$100,00	00 plus 15% of the exc	ess over \$500,000.			
L	Over \$1,000,000 but not over \$1,5	00,000	\$175,00	00 plus 10% of the exc	ess over \$1,000,000.			
L	Over \$1,500,000 but not over \$17,	000,000	\$225,00	00 plus 5% of the exce	ss over \$1,500,000.			
L	Over \$17,000,000		\$1,000,	000.				
g	Grassroots nontaxable amount (en	ter 25% of	line 1f)					
h	Subtract line 1g from line 1a. If zer	o or less, e	enter -0					
	Subtract line 1f from line 1c. If zero	•						
j	If there is an amount other than ze	ro on eithe	r line 1h or l	line 1i, did the organiza	ation file Form 4720	ı		
	reporting section 4911 tax for this	year?					Yes	No
	(Some organizations the		a section 50	eraging Period Under 01(h) election do not l ate instructions for lir	have to complete all o	of the five columns b	elow.	
		Lobl	ying Expe	nditures During 4-Yea	ar Averaging Period			
	Calendar year (or fiscal year beginning in)	(a)	2015	<b>(b)</b> 2016	<b>(c)</b> 2017	( <b>d)</b> 2018	(e) T	otal
	Lobbying nontaxable amount							
	Lobbying ceiling amount (150% of line 2a, column(e))							
с	Total lobbying expenditures							
d	Grassroots nontaxable amount							
	Grassroots ceiling amount (150% of line 2d, column (e))							

Schedule C (Form 990 or 990-EZ) 2018

f Grassroots lobbying expenditures

## Schedule C (Form 990 or 990-EZ) 2018 PENNSYLVANIA ACADEMY OF THE FINE ARTS 23-13522 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(a	a)		(k	)
	e lobbying activity.	Yes	ı	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or					
	local legislation, including any attempt to influence public opinion on a legislative matter					
	or referendum, through the use of:					
	Volunteers?			X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			Х		
	Media advertisements?			Х		
d	Mailings to members, legislators, or the public?		_	Х		
	Publications, or published or broadcast statements?			X		
f	Grants to other organizations for lobbying purposes?		_	Х		
g				X		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			Х		
i	Other activities?	X				0.
j	Total. Add lines 1c through 1i					0.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c)(t	o), C	r sec	tion	
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the			3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section	า 501(c)(ร	5), c	r sec	tion	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes."	No," OR	(b)	Part	III-A, line	e 3, is
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political			_		
	expenses for which the section 527(f) tax was paid).					
а	Current year			2a		
	Carryover from last year			2b		
	Total			2c		
3	4			3		
	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po					
	expenditure next year?			4		
5	Taxable amount of lobbying and political expenditures (see instructions)			5		
Par						
Provi	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-	A, lir	nes 1 ar	nd 2 (see	
	actions); and Part II-B, line 1. Also, complete this part for any additional information.	,,	,		,	
	RT II-B, LINE 1, LOBBYING ACTIVITIES:					
TN	FYE 2019, PAFA DID NOT PAY ANY LOBBYING COSTS BUT S	тағғ м	ſF:M	BER	S MAY	
/AH	VE PARTICIPATED IN EFFORTS TO INFLUENCE GENERAL LEGI	SLATIC	N	AT !	PHE	
STA	ATE OR FEDERAL LEVEL, NOT DEEMED LOBBYING BUT RATHER	INCIL	EN	TAL		
EFI	FORTS IN SUPPORTING PAFA IN ITS OVERALL SUCCESS.					

Schedule C (Form 990 or 990-EZ) 2018

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

PENNSYLVANIA ACADEMY OF THE FINE ARTS

**Employer identification number** 23-1352256

Pai			or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6. (a) Donor advised funds	(b) Funds and other accounts
4	Total number at and of year	(a) Donor advised funds	(b) Furius and other accounts
1 2	Total number at end of year		
3	Aggregate value of grants from (during year)  Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	l writing that the assets held in donor advis	sed funds
·	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor ac		
	for charitable purposes and not for the benefit of the donor or		
	• •		
Pai			
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or ed	ducation) Preservation of a his	torically important land area
	Protection of natural habitat	Preservation of a cer	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			_
С	Number of conservation easements on a certified historic stru	cture included in (a)	2c
d	Number of conservation easements included in (c) acquired a	fter 7/25/06, and not on a historic structo	ure
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the peri	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing cons	servation easements during the year
	<b>&gt;</b>		
7	Amount of expenses incurred in monitoring, inspecting, handle	ling of violations, and enforcing conserva	tion easements during the year
_	<b>&gt;</b> \$		6 M O (7 M)
8	Does each conservation easement reported on line 2(d) above	•	
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	·	· · · · · · · · · · · · · · · · · · ·
	include, if applicable, the text of the footnote to the organizati	on's financial statements that describes	the organization's accounting for
Par	conservation easements. t III   Organizations Maintaining Collections of	Art Historical Treasures or Of	ther Similar Assets
	Complete if the organization answered "Yes" on Form		
12	If the organization elected, as permitted under SFAS 116 (ASC		ment and halance sheet works of art
Iu	historical treasures, or other similar assets held for public exh		•
	the text of the footnote to its financial statements that describ		ince of public service, provide, in rain Am,
h	If the organization elected, as permitted under SFAS 116 (ASC		t and halance sheet works of art historical
D	treasures, or other similar assets held for public exhibition, ed	· ·	
	relating to these items:	addition, or resourer in farther area or pa	bile service, provide the following amounts
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
2	If the organization received or held works of art, historical trea		al gain, provide
_	the following amounts required to be reported under SFAS 11		J, p. 5.1.45
а	Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	Assets included in Form 990, Part X		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

	t III Organizations Maintaining C	Ollections of Art					∠3−⊥3 r Assets			ıge <b>∠</b>	
3	Using the organization's acquisition, accession							,			
3		on, and other records	, check any or the r	ollowing that ar	re a sign	iiiicarit u	Se oi ils c	onection	terris		
_	(check all that apply):  X Public exhibition	.1	X Loan or exc	<b>.</b>	_						
a											
b		е	Other								
с 4	X Preservation for future generations Provide a description of the organization's co	allections and evolain	how they further th	e organization's	e avamr	nt nurno	se in Part	YIII			
5	During the year, did the organization solicit o						oc iiii ait	AIII.			
_	to be sold to raise funds rather than to be ma		*	•				Yes	X	No	
Par	t IV Escrow and Custodial Arran								•		
	reported an amount on Form 990, Par		Ü					,			
1a	Is the organization an agent, trustee, custodi	an or other intermedia	ary for contributions	s or other asset	s not ind	cluded					
	on Form 990, Part X?							Yes		No	
b	If "Yes," explain the arrangement in Part XIII										
								Amount			
С	Beginning balance					1c					
d	Additions during the year					1d					
е	Distributions during the year					1e					
f	Ending balance					1f					
2a	Did the organization include an amount on Fe	orm 990, Part X, line 2	21, for escrow or cu	stodial accoun	t liability	/?	L	Yes		No	
	If "Yes," explain the arrangement in Part XIII.										
Par	t V Endowment Funds. Complete i	f the organization ans	swered "Yes" on Fo	rm 990, Part IV	', line 10	).					
		(a) Current year	(b) Prior year	(c) Two years b			ears back				
1a	Beginning of year balance	29,763,671.	26,098,921.	24,221,3			42,728.	25,	997,8		
b	<b>b</b> Contributions 8,221,923. 3,159,086. 591,113. 16,778. 70,877										
С	c Net investment earnings, gains, and losses 1,142,925. 1,262,463. 2,047,888541,221. 275,01							017.			
d	Grants or scholarships										
е	Other expenditures for facilities					_					
	and programs	1,254,764.	756,799.	761,2	241.	7	97,124.		801,0	000.	
f	Administrative expenses										
g	End of year balance	37,873,755.	29,763,671.	· · ·	921.	24,2	21,161.	25,	542,	728.	
2	Provide the estimated percentage of the curr			) held as:							
a	Board designated or quasi-endowment	2.13	_%								
	Permanent endowment > 97.87	%									
С	Temporarily restricted endowment	%									
_	The percentages on lines 2a, 2b, and 2c sho	•									
За	Are there endowment funds not in the posse	ssion of the organizat	ion that are held ar	id administered	for the	organiza	ation	Г	<b>.</b> T		
	by:								Yes	No X	
	(i) unrelated organizations							3a(i)		X	
<b>L</b>	(ii) related organizations  If "Yes" on line 3a(ii), are the related organiza	tions listed as require						3a(ii)	$\dashv$		
_	Describe in Part XIII the intended uses of the							3b			
4 Par	t VI Land, Buildings, and Equipm		ment lunus.								
	Complete if the organization answere		Part IV line 11a S	ee Form 990 P	Part X lir	ne 10					
	Description of property	(a) Cost or ot		or other		cumulate	<sup>2</sup> d	(d) Book	value		
	bescription of property	basis (investm	` '	(other)		eciation		(a) Book	value	,	
1a	Land	` `	· ·	0,000.	<u> </u>			2,500	,00	00.	
b	Buildings				23,2	15,84		0,309			
c	Leasehold improvements		1,7-	, -	,	, -					
d	Equipment		5,37	2,571.	4,2	20,04	45.	1,152	, 52	26.	
е	Other			4,156.	-				,15		
	. Add lines 1a through 1e. (Column (d) must e						<b>&gt;</b> 5	3,966			

	A ACADEMY OF T	HE FINE ARTS	23-1352256 Page
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A) BENEFICIAL INTERESTS IN			
(B) PERPETUAL TRUSTS	10,514,088.	END-OF-YEAR MARKE	ET VALUE
(C) POOLED INVESTMENT			
(D) FUND/HEDGE FUND	12,542,392.	END-OF-YEAR MARKE	ET VALUE
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	23,056,480.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) line	: 15.)		<b>&gt;</b>
Part X Other Liabilities.	,		

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value	
(1)	Federal income taxes		
(2)	SWAP - MARKET VALUATION	231,727.	
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	231,727.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D	(Form 990) 2018	PENNSYLVANIA	ACADEMY	OF	THE	FINE	ARTS	23-1352256	Page 4
Part XI	Reconciliation of	Revenue per Audite	ed Financial	Stat	ement	s With I	Revenue pe	er Return.	

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		•		
1				1	27,318,382.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	2,728,644.		
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	208,164.		
е	Add lines 2a through 2d			2e	2,936,808.
3	Subtract line 2e from line 1			3	24,381,574.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	215,056.		
b	Other (Describe in Part XIII.)	4b	5,002,152.		
С	Add lines 4a and 4b			4c	5,217,208.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 12.)			5	29,598,782.
Pa	t XII Reconciliation of Expenses per Audited Financial Stateme	nts wi	in Expenses per F	tetur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				18,978,168.
1	Total expenses and losses per audited financial statements			1	10,9/0,100.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	ا مو ا			
a	Donated services and use of facilities	2a 2b			
b	Prior year adjustments  Other losses	2c			
d	Other losses Other (Describe in Part XIII.)		208,164.		
e	Add lines 2a through 2d			2e	208,164.
3	Subtract line <b>2e</b> from line <b>1</b>			3	18,770,004.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			_	, ,
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	215,056.		
b	Other (Describe in Part XIII.)	4b	5,002,152.		
С	Add lines 4a and 4b			4c	5,217,208.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	23,987,212.
Pa	t XIII Supplemental Information.				
Prov	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I	V, lines 1	b and 2b; Part V, line 4	; Part :	X, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit	ional info	rmation.		
זגם	RT X, LINE 2:				
FAI	AI A, DINE 2:				
PAI	A HAS REVIEWED ITS TAX POSITIONS AND HAS C	ONCLI	JDED THAT NO	LI.	ABILITY
	II IIID ILLIAND IID IIII IODIIIONO IIID IIID O	01101	7222 111111 1(0		
FOE	R UNRECOGNIZED TAX BENEFITS SHOULD BE RECOR	DED I	RELATED TO U	NCE	RTAIN TAX
POS	SITIONS TAKEN ON FEDERAL AND STATE TAX RETU	RNS I	OR THE OPEN	TA.	X YEARS
, _					
(20	15-2017) OR IS EXPECTED TO BE TAKEN IN THE	CURI	RENT 2018 TA	<u> </u>	EAR.
זגם	OM VI IINE OD OMIJED ADIJJOMENMO.				
PAI	RT XI, LINE 2D - OTHER ADJUSTMENTS:				
מות	IDRAISING EXPENSES				208,164.
1 01	ADVAIDING ENTENDED				200,104.
PAI	RT XI, LINE 4B - OTHER ADJUSTMENTS:				
REC	CLASSIFICATION OF SCHOLARSHIPS				5,002,152.

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Schools**

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

PENNSYLVANIA ACADEMY OF THE FINE ARTS

 $Employer\ identification\ number \\ 23-1352256$ 

Part I YES NO 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Х 2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, Х catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. Х If you need more space, use Part II 3 PAFA INCLUDES STATEMENTS IN ITS ADVERTISING THAT THEIR POLICY IS TO NOT DISCRIMINATE AGAINST ANY MINORITY DUE TO RACE, CREED, OR COLOR. Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a X 4b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Х 4d Х d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Х a Students' rights or privileges? 5a X Admissions policies? 5b X c Employment of faculty or administrative staff? 5c Scholarships or other financial assistance? Educational policies? 5e Х X g Athletic programs? 5g X Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Х **6a** Does the organization receive any financial aid or assistance from a governmental agency? 6a **b** Has the organization's right to such aid ever been revoked or suspended? Х 6b If you answered "Yes" on either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2018

Schedule E (Form 990 or 990-EZ) 2018 PENNSYLVANIA ACADEMY OF THE FINE ARTS 23-1352256 Page :  Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable.  Also provide any other additional information.
LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:
PAFA RECEIVES FROM TIME TO TIME FINANCIAL ASSISTANCE FROM GOVERNMENT
PROGRAMS.

#### **SCHEDULE G**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

Employer identification number

	VANIA ACADEMY OF T				23-1352	
Fundraising Activities. required to complete this par	<ul> <li>Complete if the organization answet.</li> </ul>	red "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
<ul> <li>Indicate whether the organization rais</li> <li>a Mail solicitations</li> <li>b Internet and email solicitations</li> <li>c Phone solicitations</li> <li>d In-person solicitations</li> <li>2 a Did the organization have a written of key employees listed in Form 990, P</li> <li>b If "Yes," list the 10 highest paid individed to the compensated at least \$5,000 by the</li> </ul>	e Solicitat f Solicitat g Special  or oral agreement with any individual cart VII) or entity in connection with providuals or entities (fundraisers) pursua	tion of tion of fundra (includ	non-g gover aising ling of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have c or cor contrib	ustody itrol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
	<u> </u>	<u> </u>				
Total  3 List all states in which the organization or licensing.	n is registered or licensed to solicit o	ontrib	utions	or has been notified	it is exempt from re	gistration
LHA For Paperwork Reduction Act Noti	ice, see the Instructions for Form 9	90 or	990-E	Z. 9	Schedule G (Form 9	90 or 990-EZ) 2018

832081 10-03-18

Schedule G (Form 990 or 990-EZ) 2018 PENNSYLVANIA ACADEMY OF THE FINE ARTS

Part II Fundraising Events Complete (4th complete (4 23-1352256 Page 2

1 0	πı	of fundraising <b>Events.</b> Complete if the	-			
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events NONE	(d) Total events (add col. (a) through
			WINE AUCTION	(	(h-1-1	col. <b>(c)</b> )
ne			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	653,430.			653,430.
	2	Less: Contributions	480,271.			480,271.
	3	Gross income (line 1 minus line 2)	173,159.			173,159.
	4	Cash prizes				
s	5	Noncash prizes	6,366.			6,366.
bense	6	Rent/facility costs	6,269.			6,269.
Direct Expenses	7	Food and beverages	108,778.			108,778.
Ö	8	Entertainment	18,884.			18,884.
	9	Other direct expenses	67,867.			67,867.
	10		9 in column (d)		<b>•</b>	208,164.
	11	Net income summary. Subtract line 10 from li			_	-35,005.
Pa	rt I		answered "Yes" on Form	990, Part IV, line 19, or	reported more than	
		\$15,000 on Form 990-EZ, line 6a.	Т		Т	T
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Re	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes % No	Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b>&gt;</b>	
		to the entertainty and the company to the control of	and a second control of the second			
а	ls t	ter the state(s) in which the organization condu he organization licensed to conduct gaming ac No," explain:	ctivities in each of these s			Yes No
IJ		. то, олріані.				
		ere any of the organization's gaming licenses re		rminated during the tax y	year?	Yes No
b	IT "	Yes," explain:				
33208	2 10	D-03-18			Schedule G (Fo	rm 990 or 990-EZ) 201

Sch	edule G (Form 990 or 990-EZ) 2018 PENNSYLVANIA ACADEMY OF THE FINE ARTS 23-1	<u>.352256</u>	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity conducted in:		
		13a	%
	The organization's facility	13b	
	An outside facility	ISD	70
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address >		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount		
	of gaming revenue retained by the third party > \$		
С	If "Yes," enter name and address of the third party:		
	Name		
	Address >		
16	Gaming manager information:		
10	Garming manager mormation.		
	Name		
	Gaming manager compensation > \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	∟ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
	organization's own exempt activities during the tax year 🕨 \$		
Pa	rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part II.	t III, lines 9, 9	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		
	·		

Schedule G	(Form 990 or 990-EZ)	PENNSYLVANIA	ACADEMY	OF	THE	FINE	ARTS	23-1352256	Page 4
Part IV	(Form 990 or 990-EZ) <b>Supplemental Infor</b>	mation (continued)							
_									

## SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Schedule I (Form 990) (2018)

Name of the	Name of the organization PENNSYLVANIA ACADEMY OF THE FINE ARTS										
Part I	General Information on Grants a		MI OI IIID I	IND ANID				23-1352256			
1 Does	the organization maintain records to used to award the grants or assis							on X Yes No			
2 Descri	be in Part IV the organization's pro	ocedures for monit	oring the use of grant	funds in the United	l States.						
	Grants and Other Assistance to					anization answered "Y	es" on Form 990, Part	IV, line 21, for any			
	recipient that received more than S	\$5,000. Part II can	be duplicated if additi	ional space is need	ed.			*			
<b>1 (a)</b> Na	me and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance			
	total number of section 501(c)(3) a	•	•	e line 1 table				<u>                                     </u>			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

art W Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.  ART I, LINE 2:  IE AMOUNT OF FUNDS DISTRIBUTED IS COMPARED WITH INDIVIDUAL STUDENT  COUNTS TO INSURE A BALANCE OF FUNDS. STUDENT FINANCIAL NEED IS EVALUATED  O INSURE STUDENTS DO NOT RECEIVE AN OVER AWARD ACCORDING TO THE GUIDELINES  THE FEDERAL GOVERNMENT. STUDENTS RECEIVING GRANT FUNDS ARE MONITORED FOR  CADEMIC PROGRESS CONCERNING GRADE POINT AVERAGE AND COMPLETED NUMBER OF	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
ART I, LINE 2:  HE AMOUNT OF FUNDS DISTRIBUTED IS COMPARED WITH INDIVIDUAL STUDENT  CCOUNTS TO INSURE A BALANCE OF FUNDS. STUDENT FINANCIAL NEED IS EVALUATED  D INSURE STUDENTS DO NOT RECEIVE AN OVER AWARD ACCORDING TO THE GUIDELINES  THE FEDERAL GOVERNMENT. STUDENTS RECEIVING GRANT FUNDS ARE MONITORED FOR  CADEMIC PROGRESS CONCERNING GRADE POINT AVERAGE AND COMPLETED NUMBER OF						
Part N Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.  ART I, LINE 2:  HE AMOUNT OF FUNDS DISTRIBUTED IS COMPARED WITH INDIVIDUAL STUDENT  CCOUNTS TO INSURE A BALANCE OF FUNDS. STUDENT FINANCIAL NEED IS EVALUATED  D INSURE STUDENTS DO NOT RECEIVE AN OVER AWARD ACCORDING TO THE GUIDELINES  F THE FEDERAL GOVERNMENT. STUDENTS RECEIVING GRANT FUNDS ARE MONITORED FOR  CADEMIC PROGRESS CONCERNING GRADE POINT AVERAGE AND COMPLETED NUMBER OF	HOLARSHIPS	299	5.002.152.	0.		
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Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.  PART I, LINE 2:  THE AMOUNT OF FUNDS DISTRIBUTED IS COMPARED WITH INDIVIDUAL STUDENT  ACCOUNTS TO INSURE A BALANCE OF FUNDS. STUDENT FINANCIAL NEED IS EVALUATED  TO INSURE STUDENTS DO NOT RECEIVE AN OVER AWARD ACCORDING TO THE GUIDELINES  OF THE FEDERAL GOVERNMENT. STUDENTS RECEIVING GRANT FUNDS ARE MONITORED FOR  ACCOUNTS ONCE A YEAR.						
HE AMOUNT OF FUNDS DISTRIBUTED IS COMPARED WITH INDIVIDUAL STUDENT  CCOUNTS TO INSURE A BALANCE OF FUNDS. STUDENT FINANCIAL NEED IS EVALUATED  O INSURE STUDENTS DO NOT RECEIVE AN OVER AWARD ACCORDING TO THE GUIDELINES  F THE FEDERAL GOVERNMENT. STUDENTS RECEIVING GRANT FUNDS ARE MONITORED FOR  CADEMIC PROGRESS CONCERNING GRADE POINT AVERAGE AND COMPLETED NUMBER OF	Part IV Supplemental Information. Provide the information rec	quired in Part I, lin	e 2; Part III, column	(b); and any other ac	Iditional information.	
CCOUNTS TO INSURE A BALANCE OF FUNDS. STUDENT FINANCIAL NEED IS EVALUATED O INSURE STUDENTS DO NOT RECEIVE AN OVER AWARD ACCORDING TO THE GUIDELINES F THE FEDERAL GOVERNMENT. STUDENTS RECEIVING GRANT FUNDS ARE MONITORED FOR CADEMIC PROGRESS CONCERNING GRADE POINT AVERAGE AND COMPLETED NUMBER OF	ART I, LINE 2:					
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CADEMIC PROGRESS CONCERNING GRADE POINT AVERAGE AND COMPLETED NUMBER OF	O INSURE STUDENTS DO NOT RECEIVE	AN OVER A	WARD ACCOR	RDING TO TH	E GUIDELINES	
	F THE FEDERAL GOVERNMENT. STUDENT	S RECEIVI	NG GRANT F	UNDS ARE M	ONITORED FOR	
OURSES ONCE A YEAR.	CADEMIC PROGRESS CONCERNING GRADE	POINT AV	ERAGE AND	COMPLETED	NUMBER OF	

# SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

QU 10
Open to Public

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

PENNSYLVANIA ACADEMY OF THE FINE ARTS

 $Employer\ identification\ number \\ 23-1352256$ 

Pa	art I Questions Regarding Compensation					
			Yes	No		
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,					
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.					
	First-class or charter travel Housing allowance or residence for personal use					
	Travel for companions Payments for business use of personal residence					
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees					
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)					
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or					
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	2	Х			
trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?						
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's					
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to					
	establish compensation of the CEO/Executive Director, but explain in Part III.					
	X Compensation committee X Written employment contract					
	Independent compensation consultant  X Compensation survey or study					
	X Approval by the board or compensation committee					
	B : "					
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing					
_	organization or a related organization:	4-		Х		
a	Receive a severance payment or change-of-control payment?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4a 4b		X		
D	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X		
C	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40				
	The storage of lines 4a.c, list the persons and provide the applicable amounts for each item in a at in.					
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation					
	contingent on the revenues of:					
а	The organization?	5a		Х		
b	Any related organization?	5b		Х		
	If "Yes" on line 5a or 5b, describe in Part III.					
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation					
	contingent on the net earnings of:					
а	The organization?	6a		X		
	Any related organization?	6b		Х		
	If "Yes" on line 6a or 6b, describe in Part III.					
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments					
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the					
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u> </u>		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in					
	Regulations section 53.4958-6(c)?	9				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denemis	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) DAVID R. BRIGHAM	(i)	355,000.	25,000.	20,481.	17,450.	11,462.	429,393.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ANTHONY DECOCINIS	(i)	144,711.	0.	0.	5,788.	5,568.	156,067.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) EDWARD J. POLETTI	(i)	126,000.	0.	0.	5,684.	22,280.	153,964.	0.
DIR OF OPERATIONS & SAFETY	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) CLINT JUKKALA	(i)	175,000.	0.	0.	15,212.	700.	190,912.	0.
DEAN OF SCHOOL OF FINE ART	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) BROOKE D. ANDERSON	(i)	200,000.	0.	0.	0.	0.	200,000.	0.
DIRECTOR OF THE MUSEUM	(ii)	0.	0.	0.	0.	0.		0.
(6) MALINI DODDAMANI	(i)	178,769.	0.	0.	7,151.	5,684.	191,604.	0.
CHIEF MARKETING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A:
SOCIAL CLUB DUES ARE PAID FOR THE PRESIDENT.

### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Information on Tax-Exempt Bonds**

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2018
Open to Public Inspection

Name of the organization

## PENNSYLVANIA ACADEMY OF THE FINE ARTS

Employer identification number 23-1352256

Part I	Bond Issues SE	E PART VI			ITAUNI	ONS				<u> </u>	332			
Tarti	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu		(f) Description	on of purpose	(g) De	(g) Defeased (h) On beha of issuer			(i) Po	
									\ <u>\</u>	T	_		1	
	ILADELPHIA AUTHORITY								Yes	No	Yes	No	Yes	No
	OR INDUSTRIAL DEVELOPME	22 222727	NIONIE A TZA T T	06/25/15	2100	0000	REFINANC:	שמשת פ		X		х		Х
AF	OK INDUSTRIAL DEVELOPME	23-2237207	NONEAVALL	00/23/13	2100	0000.	REFINANC.	r Drp1				^		
В														
														ĺ
С														<u> </u>
D														
Part I	Proceeds					T								
				Α.			В	С				D		
2 /	mount of bonds legally defeased													
	•				0,000.									
_4 (	Gross proceeds in reserve funds													
5 (	Capitalized interest from proceeds													
<u>6</u> F	Proceeds in refunding escrows													
_ <b>7</b> l:	ssuance costs from proceeds			21	8,909.									
8 (	Credit enhancement from proceeds													
<u>9</u> \	Vorking capital expenditures from proceeds													
10 (	Capital expenditures from proceeds													
<u>11 (</u>	Other spent proceeds													
12 (	Other unspent proceeds													
13	ear of substantial completion			20	015									
				Yes	No	Yes	No	Yes	No		Yes		No	
14 \	Vere the bonds issued as part of a refunding i	ssue of tax-exempt b	oonds (or,											
i	issued prior to 2018, a current refunding issu	ıe)?			X									
	Vere the bonds issued as part of a refunding i	•												
į	ssued prior to 2018, an advance refunding iss	ue)?			X									
	las the final allocation of proceeds been made	_		37										
17	Does the organization maintain adequate book													
	nal allocation of proceeds?			X										
	or Panerwork Reduction Act Notice see th			•				•		Saha	dula K	(Forn	, 000)	2010

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2018

Par	t III Private Business Use								
			A		В		C	[	)
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X						
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?		X						
За	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by								
	entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government	% %				%		%	
_6_	Total of lines 4 and 5		<u>%</u>		%		%		<u>%</u>
_7_	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed								
	of		<u> </u>		<u>%</u>		<u>%</u>		<u>%</u>
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
	1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified								
	bonds of the issue are remediated in accordance with the requirements under		37						
_	Regulations sections 1.141-12 and 1.145-2?		X						
Par	t IV Arbitrage		_	T .					
	II		Yes No		В		<u> </u>	_	) 
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	X X	Yes	No	Yes	No	Yes	No
_	Penalty in Lieu of Arbitrage Rebate?						l .		
	If "No" to line 1, did the following apply?		Х						
	Rebate not due yet?		X						
	Exception to rebate?		X						
<u>c</u>	No rebate due?		<u> </u>				I		
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed	X							
<u> </u>	Is the bond issue a variable rate issue?		1	l			I		<u> </u>

Part IV Arbitrage (Continued)								
	Α		E	3	(	C	D	)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X						
<b>b</b> Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
<b>b</b> Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the requirements of								
section 148?		X						
Part V Procedures To Undertake Corrective Action								
		4	E	3		O	D	)
Has the organization established written procedures to ensure that violations of	Yes	No	Yes	No	Yes	No	Yes	No
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation isn't available under applicable								
regulations?	X							
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedule	K. See instru	uctions					
SCHEDULE K, PART I, BOND ISSUES:								
(A) ISSUER NAME: PHILADELPHIA AUTHORITY FOR INDUS	STRIAL 1	DEVELOP	MENT					

#### **SCHEDULE L**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

# **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open To Public Inspection

varne or the organizatio		г.т.д.	NTA ACAD	EMY	OF	THE FINE A	ARTS	1 -	-	522		on nu	ilibei		
Part I Excess I						ion 501(c)(4), and 50				<u> </u>	<del>50</del>				
						art IV, line 25a or 25b				b.					
1 (a) Name of disqual	lified person	(b) F	Relationship betv			ified	c) Description of tran	sactio	n		(d)	Corre	cted?		
(a) Name of disquar	illied person		person and or	ganiza	ation	,,	Description of train	Sactio	11		Y	es	No		
											4				
											+				
											+				
											+				
											+				
2 Enter the amount of	of tax incurred by	the o	rganization man	agers	or disa	ualified persons duri	ing the year under								
section 4958	,		· ·	•			o ,		<b>&gt;</b> \$						
3 Enter the amount of									<b>\$</b>						
Part II Loans to	and/or Fron	n Int	erested Pers	ons.	•										
Complete i	f the organization	n ansv	vered "Yes" on F	orm 9	990-EZ,	, Part V, line 38a or F	orm 990, Part IV, lin	e 26; d	or if th	e orga	nizatio	n			
	n amount on Form				2. oan to or			Ι.,		<u>//h) Δn</u>	nroved	es 14			
(a) Name of interested person	(b) Relation			fror	n the	(e) Original principal amount	(f) Balance due		(9) "   by				ard or   "		ritten ment?
interested person	With Organi	Zution	or loan		ization?	principal amount							_		
DAVID BRIGHA	M CEO		SUITABLE		From	200,000.	20,000.	Yes	No X	Yes	No	X	No		
JIIVID DIVICINI			501111522			200,000	20,000			<del> </del>			$\vdash$		
										↓					
										↓					
										—					
										<del>                                     </del>			-		
Fotol						> \$	20,000.								
rotal Part III │ Grants o	or Assistance	Ben	efiting Inter	este	d Per	sons.	20,000.								
Complete i	f the organization	n ansv	vered "Yes" on F	orm 9	990. Pa	art IV. line 27.									
(a) Name of intere			(b) Relationship			(c) Amount of	(d) Type	of		(e	) Purp	ose of	 F		
	·		interested pers	on an		assistance	assistan	ce		1	assista	ance			
			the organiza	ation											
		_							_						
		+							$\dashv$						
		+							$\dashv$						
		+							_						
									-+						
		+							-+						

SEE PART V FOR CONTINUATIONS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

## **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

PENNSYLVANIA ACADEMY OF THE FINE ARTS

Employer identification number 23-1352256

Par	rt I Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu	•	s
1	Art - Works of art	X	413	0.			
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded	Х	13	1,410,420.	AVERAGE HIG	H/LOW	
10	Securities - Closely held stock						
11	Securities - Partnership, LLC, or						
	trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts	77	102	206 715	3.11GET 1031 G3.1		
25	Other (WINE AUCTION)	X	103	320,715.	AUCTION SAL	E VALUI	<u> </u>
26	Other ()						
27	Other						
28	Other ( )	-41					
29	Number of Forms 8283 received by the organization completed Form 828		•	1 1			
	for which the organization completed Form 626	oo, Fait IV, L	Jonee Acknowledç	gement 29		Yes	No
302	During the year, did the organization receive by	contributio	n any property rep	orted in Part I lines 1 throug	h 28 that it	162	NO
Jua	must hold for at least three years from the date			· · · · · · · · · · · · · · · · · · ·			
	exempt purposes for the entire holding period?			Willer isin thequired to be us		30a	х
b	If "Yes," describe the arrangement in Part II.					Jour	
31	Does the organization have a gift acceptance p	olicv that re	equires the review	of any nonstandard contribut	ions?	31 X	
	Does the organization hire or use third parties of						
	contributions?		~			32a	х
b	If "Yes," describe in Part II.						
33	If the organization didn't report an amount in co	olumn (c) foi	a type of property	for which column (a) is chec	ked,		
	describe in Part II.				<u> </u>		

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

Schedule M (Form 990) 2018

Schedule M (Form 990) 2018

832142 10-18-18

#### SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

PENNSYLVANIA ACADEMY OF THE FINE ARTS

**Employer identification number** 23-1352256

FORM 990, PART LINE 1, DESCRIPTION OF ORGANIZATION MISSION: AND ART-MAKING.

FORM 990, PART VI, SECTION A, LINE 2:

PAFA USES THE SERVICES OF A TRUST COMPANY WHERE THREE BOARD MEMBERS ARE THOMAS N. PAPPAS AND WINSTON I. LOWE PAID DIRECTORS, DONALD R. CALDWELL, ASSETS UNDER MANAGEMENT WITH THIS INVESTMENT COMPANY TOTALED APPROXIMATELY \$26,341,000 AND \$17,280,700 AS OF JUNE 30,2019 AND 2018, RESPECTIVELY. FOR THE YEAR ENDED JUNE 30, 2019, PAFA WAS CHARGED A 0.4% FEE FOR THIS SERVICE. FOR THE YEAR ENDED JUNE 30, 2019, THIS FEE WAS APPROXIMATELY \$77,000. IN ADDITION, THIS TRUST COMPANY PROVIDES A LINE OF CREDIT FOR PAFA; INTEREST EXPENSE PAID DURING THE YEAR FOR THIS LINE OF CREDIT WAS APPROXIMATELY \$317,800. ALTHOUGH THE TRUST COMPANY IN QUESTION CHARGES PAFA FOR ITS SERVICES, IT ALSO MADE SUBSTANTIAL GIFTS TO PAFA. THE NET CHARGES AFTER SUCH GIFTS RESULTED IN THIS FEE BEING QUITE SMALL. THE QUESTION OF THE TRUST COMPANY'S CHARGES TO PAFA WAS SUBMITTED TO THE FINANCE COMMITTEE, AND THEN TO THE FULL BOARD OF TRUSTEES. AFTER CONSIDERATION OF THE TRUST COMPANY'S CHARGES, THE TRUST COMPANY'S GIFTS TO AND THE PERFORMANCE OF THE TRUST COMPANY, THE BOARD DECIDED THAT THE RELATIONSHIP WITH THE TRUST COMPANY WAS QUITE BENEFICIAL TO PAFA. WAIVED ANY TECHNICAL CONFLICT WITH THE TRUST COMPANY.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY TAIT, WELLER & BAKER LLP. THE INITIAL REVIEW IS PERFORMED BY THE CFO. THE FORM 990 IS THEN SENT TO THE BOARD OF TRUSTEES

FOR REVIEW. BEFORE FILING FORM 990, THE BOARD OF TRUSTEES IS REQUESTED TO Schedule O (Form 990 or 990-EZ) (2018) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

832211 10-10-18

Name of the organization PENNSYLVANIA ACADEMY OF THE FINE ARTS

Employer identification number 23-1352256

REVIEW THE RETURN AND SUBMIT ANY CORRECTIONS, COMMENTS OR QUESTIONS.

FORM 990, PART VI, SECTION B, LINE 12C:

DURING THE FISCAL YEAR, EACH MEMBER OF THE BOARD OF TRUSTEES AND EACH
SENIOR KEY EMPLOYEE COMPLETES A FORM SETTING FORTH, IF ANY, ANY POTENTIAL
CONFLICT OF INTEREST HE/SHE HAS WITH PAFA. SUCH COMPLETED FORMS ARE
RETAINED BY THE VICE-CHAIR/SECRETARY OF THE BOARD. IF ANY CONFLICT OF
INTEREST IS IDENTIFIED, IT IS REFERRED TO THE APPROPRIATE COMMITTEE OF THE
BOARD, WHICH EXAMINES IT AND REFERS IT TO THE ENTIRE BOARD FOR ACTION. THE
BOARD DECIDES WHETHER SUCH CONFLICT IS TO BE WAIVED, ON THE GROUNDS THAT
THE TRANSACTION OR RELATIONSHIP IN QUESTION IS FAVORABLE TO PAFA
NOTWITHSTANDING THE CONFLICT, OR WHETHER SUCH RELATIONSHIP OR TRANSACTION
IS TO BE NEGATED.

FORM 990, PART VI, SECTION B, LINE 15:

THE SEVEN OFFICERS OF THE BOARD OF TRUSTEES (PAFA'S GOVERNING BODY)

CONSISTING OF: THE CHAIR OF THE BOARD; THE VICE-CHAIR AND TREASURER; THE

VICE-CHAIR AND SECRETARY; THE VICE-CHAIR AND ASSISTANT SECRETARY; THE

VICE-CHAIR; ASSISTANT TREASURER AND ASSISTANT SECRETARY COLLECTIVELY

CONSTITUTE THE COMPENSATION COMMITTEE WHICH DELIBERATES AND DECIDES ON THE

COMPENSATION OF THE PRESIDENT/CEO OF THE ORGANIZATION. THE COMMITTEE

STUDIES COMPARABILITY DATA OBTAINED FROM SEVERAL SOURCES AND IT MAINTAINS

CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION IN THE FORM

OF NOTES AND MINUTES MADE BY THE BOARD CHAIR WHICH ARE MAINTAINED IN THE

PRIVATE OFFICE OF THE BOARD CHAIR. IN THE PRESIDENT/CEO'S FIRST YEAR IN

OFFICE, THE PRESIDENT/CEO AND PAFA ENTER INTO A WRITTEN EMPLOYMENT

AGREEMENT WHICH EMBODIES THE DECISIONS ON COMPENSATION. IN EACH SUCCEEDING

YEAR OF THE PRESIDENT/CEO'S TENURE, THE COMPENSATION COMMITTEE REVIEWS THE

50

Name of the organization PENNSYLVANIA ACADEMY OF THE FINE ARTS	Employer identification number 23-1352256								
COMPENSATION AND MAKES ANY NECESSARY ADJUSTMENTS. WITH RES	PECT TO								
COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES OF PAFA, R	RECOMMENDATIONS								
ARE FIRST MADE BY THE PRESIDENT/CEO (AFTER HIS INTERNAL PR	OCESS OF								
CONSULTATION WITH SENIOR STAFF, INCLUDING THE EXECUTIVE VICE-PRESIDENT OF									
FINANCE AND ADMINISTRATION) WHICH ARE EMBODIED IN THE ANNU	JAL BUDGET, AND								
REVIEWED BY THE COMPENSATION COMMITTEE OF THE BOARD AND BY	REVIEWED BY THE COMPENSATION COMMITTEE OF THE BOARD AND BY THE BOARD'S								
FINANCE COMMITTEE (WHICH IS CHAIRED BY THE VICE-CHAIR AND	TREASURER OF THE								
BOARD). THE ANNUAL BUDGET, WHICH EMBODIES THE COMPENSATION	OF THE								
PRESIDENT/CEO (AS INITIALLY PROPOSED BY THE BOARD'S COMPEN	ISATION COMMITTEE)								
AND THE COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES (	AS INITIALLY								
PROPOSED BY THE PRESIDENT/CEO) IS ULTIMATELY PRESENTED TO	THE ENTIRE BOARD								
OF TRUSTEES BY THE BOARD'S FINANCE COMMITTEE FOR CONSIDERA	TION, POSSIBLE								
AMENDMENT, AND FINALLY ADOPTION.									
FORM 990, PART VI, SECTION C, LINE 19:	_								
THE DOCUMENTS ARE MAINTAINED IN THE FINANCE OFFICE AND ARE	AVAILABLE TO THE								
PUBLIC UPON REQUEST.									
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:									
CHANGE IN BENEFICIAL INTEREST IN PERPETUAL TRUSTS	170,094.								
COLLECTION ITEMS PURCHASED BUT NOT CAPITALIZED	-1,379,849.								
CHANGE IN MARKET VALUE OF SWAP	-255,123.								
PROCEEDS FROM ART SALE	33,780.								
TOTAL TO FORM 990, PART XI, LINE 9	-1,431,098.								
FORM 990, PART XII, LINE 2C									
THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES APPROVES THE	ENGAGEMENT								
LETTER OF THE INDEPENDENT ACCOUNTANT, MEETS WITH AUDITORS 832212 10-10-18 Sche	ON A PERIODIC dule O (Form 990 or 990-EZ) (2018)								
= 4									